Cover photo: Kenyan Wildlife Works rangers on patrol. Photo courtesy of Johan Seijbel.

Ranger Campus is a registered public benefit organisation (ANBI) in the Netherlands.

Ranger Campus is grateful for the continued support of:
Foreword

Dear reader,
Another year has passed, and we’re heading full steam into our third year as a Foundation. 2018 can be summarised in a couple of events and highlights; Skills Coach Courses, technological challenges, and exciting filming locations.
It has also been the year of collaboration; we have never worked together with so many organisations, whether for Skills Coaches, e-learning modules or events such as 2018 World Ranger Day.
2018 has also made us realise that the required technology for our e-learning platform is still in its infancy, which makes it very difficult to implement in the field. Luckily, and with a lot of help from our funders, we have been able to work with Wilco, Educational Developer, during this year.
LEAD Ranger is also up and running, with several Skills Coaches being carried out thanks to IAPF and the Thin Green Line, with a special mention for Avaaz. In 2018 there were also a refresher course in Ranger Life Saver as well as a course for pilots who fly in conservation areas.
Other special events included the Rapid Response to Poisoning Training, about how to recognise and act in case of wildlife poisoning, as well as the Snakebite Seminar. Attending these courses makes sure we can offer our trainees are current and cover all relevant conservation subjects.
Please enjoy our report and we’ll see you in 2019!

Dominique Noome
Treasurer
Ranger Campus Foundation
Introduction

Wildlife Crime
In 2016 the United Nations Environmental Programme published a rapid response assessment in collaboration with Interpol, titled: The Rise of Environmental Crime—A Growing Threat To Natural Resources, Peace, Development And Security. The conclusions are unequivocal. In a few decades, environmental crime has become the world’s fourth largest criminal sector, following arms, drugs and human trafficking. It increases at 2-3 times the world economy and is estimated at between 91 and 258 billion USD worth of stolen natural resources. A large part of this is wildlife crime - illegal killing and trafficking of animal and plant species, estimated at 7 to 23 billion USD a year.

This increase and professionalisation of wildlife crime has serious consequences for protected areas, their wildlife and communities surrounding them. Organised crime syndicates are responsible for large scale exports of wildlife products, often using local people as expendable assets. A well-known example is elephant poaching for ivory. An elephant is killed every 15 minutes, about 100 a day. At the current pace almost 8% of the population is poached yearly. The tusks are transported to Asia, where there is a huge demand for ivory carvings and trinkets.

Two Wildlife Works rangers encounter a herd of zebra while on patrol. Photo courtesy of C. Baardman
The situation around the different rhino species is even more serious. Only 5,000 to 5,500 black rhino individuals remain in Africa\textsuperscript{3}. The value of their horn has increased to around 120,000 USD / kg, more than gold, diamonds or cocaine. Poachers are using increasingly more sophisticated and violent means to collect the horns. In addition to organised crime, protected areas also suffer from large scale illegal logging, hunting for bushmeat and charcoal burning, often by local people. As this happens on a large scale, entire ecosystems are emptied of their resources, ultimately affecting the people that surround these areas and whose livelihoods are dependent on them.

**Rangers**

One of the most direct law enforcement methods used against wildlife crime is a (park) ranger. The ranger is the first line of defence and fulfils the role of police officer, soldier, community liaison officer and biologist in his daily work. Rangers patrol a large part of the world's more than 200,000 protected areas. They risk their lives, and sometimes that of their families, daily, to protect wild animals, plants and their habitat from wildlife crime.

**Ranger Training**

Unfortunately rangers face multiple challenges; they are often underpaid, undervalued and don't have suitable (if at all) equipment. In addition, 42\% (Africa) and 48\% (Asia) of the rangers indicate they are not adequately trained for their job. This lack of training can, and often does, mean the difference between life and death, and between arresting a poacher or letting him go.

There are several reasons why not all rangers receive adequate training. One of them is that the required expertise for high-quality or specialised training, such as forensic awareness or first aid, is often not available at the local level. This means the organisations are dependent on external, and often foreign, partners to deliver the training. The available budget and time on both sides restricts the duration of the training, making the moment of contact between the rangers and the instructor very short. In attempting to transfer a lot of knowledge in a very short time, the efficiency of the training is reduced, and rangers don’t have a sense of ownership or have a way to follow up. The added disadvantage of not knowing each other’s environment, language and/or culture compounds this problem even further.

Furthermore, the lack of an internationally recognised standard of quality and skill profile has given rise to a situation where everybody can deliver ranger training. This endangers the quality and legality of law-enforcement actions and training. Rangers that have not received professional training will be less effective in stopping wildlife crime. They will act with less confidence, be less motivated and therefore be more prone to corruption. It may also lead to human rights abuses or in general a bad relationship with local communities. Knowing the correct and most safe way to locate poachers, arrest them, collect evidence and hand them over to the authorities is a crucial first step towards halting wildlife crime.
About Foundation Ranger Campus

The Ranger Campus Foundation was founded in April 2016, in the Netherlands. We aim to protect wildlife by strengthening law enforcement in protected areas. We do this by developing a professional curriculum and by encouraging global expert knowledge sharing into our Ranger Academy - an e-learning platform specially developed for rangers. With our work we want to improve ranger training and build ranger capacity around the world.

Vision

Park rangers around the world are adequately trained to do their job safely and effectively, ensuring wildlife protection and good relations with the communities around their protected area.

Ranger training is given according to an officially recognised global quality standard and leads to official certification upon completion.

Life-long learning, on-the-job training and evaluation of training effectiveness are seen as a prerequisite for good quality ranger training.

The knowledge to implement ranger training is available locally and permanently.

Objectives

The main objectives of Ranger Campus are to;

- Develop a certified curriculum for rangers and their leaders;
- Establish a globally recognised ranger training standard;
- Enable access to professional training for rangers worldwide;
- Develop local knowledge and capacity - set up a train-the-trainer program;
- Develop a method for evaluating ranger competency levels and evaluate training effectiveness.

Priorities 2016-2020

Based on our objectives, we have set the following three priority areas of work until 2020:

1. Ranger Academy e-learning platform
2. LEAD Ranger (train the trainer & leader)
3. Curriculum & Standard Development

Mission

The Ranger Campus Foundation aims to protect wildlife by strengthening law enforcement in protected areas.

UWA rangers giving instruction on Tactical Tracking.
RC in 2018

Ranger Academy E-learning platform

- More bugs than expected were found in the platform during a March 2018 beta test, requiring another very large investment to sort out.
- In the search for solutions, it was discovered that in the meantime other e-learning platforms had been developed that do have an offline function.
- After thorough discussion of the different options, it was decided to invest in a Moodle e-learning app, at 2% of the cost of further developing our in-house platform. Additionally, technical support and update costs would be much lower, providing a more viable option in the long run.
- The Ranger Academy Moodle app is now available online, but has not been filled with content yet. This is a technical challenge we are still working on.

Curriculum and Standard development

Four modules were (partly) filmed in 2018 and are being finalised in 2019:

- Human Rights
- Ranger Life Saver
- Poison Arrow
- Forensic Awareness

Some of the modules, especially Ranger Life Saver, are taking longer than expected due to content changes - better methods and techniques are being developed and need to be incorporated.

LEAD Ranger

LEAD Ranger is a self-funded, long term ranger training and leadership program set up by three organisations; the International Anti-Poaching Foundation (IAPF), the Thin Green Line Foundation (TGLF) and Ranger Campus. As a relatively new initiative, the focus lies on Eastern Africa, but there is the scope to develop further in the future.

The LEAD Ranger program focuses on building ranger instructional and leadership capacity on the ground, through a tiered training program that matches the requirements of the organisations we work with. Graduates at all levels are provided with long term support in the form of (updated) training materials and mentoring after the training. With the program we aim to increase the number of local anti-poaching leaders and instructors, thereby providing more rangers with access to continuous, high quality training from their own leaders.

As the LEAD Ranger program is self-funded, it allows us to focus on quality, not quantity. No attendance courses are given, all LEAD Ranger graduates are assessed according to qualification profiles for passing the course.

Skills Coach Course

As part of the LEAD Ranger program, several Skills Coach Courses were carried out in 2018. These were the Skills Coach Air-to-Ground, a Ranger life Saver Course, and a Tactical Tracking Course in Uganda. This was augmented with a Refresher course in Bleeding control for previous students in November.
(Social) media coverage and attended events

Social media

Ranger Campus can be found through several social media channels:

- **Facebook**, with 882 followers by the 31st of December, and reaching up to 4,880 people in one day, with the best post of the year, reaching as many as 14 thousand people.

- **Instagram** has a group of 538 followers, that increases almost every day. The audience consists mainly of people from the Netherlands, Kenya and India.

- **Twitter** has a faithful group of by now 175 followers, with between 1,210 and 5,965 tweet impressions per month.

Overall, there were also more mentions of Ranger Campus by other organisations, and shares of posts to other groups.

Radio

Dominique was asked to discuss rangers and anti-poaching on NPO1, in the aftermath of Sudan’s death. Sudan was the last male Northern White Rhino.

Sustainable Top 100

Dominique was awarded as a newcomer on place 95 in the Trouw (a Dutch national newspaper) list of ‘Sustainable Top 100’. This list features the top 100 people in the Netherlands working on sustainability and biodiversity conservation. This came with a feature in the newspaper (see image).
Governance

Board members
Foundation Ranger Campus always has a minimum of three board members. New board members are appointed by the board and are selected based on their expertise and added value to the Foundation. They are appointed for life, unless they choose to leave or the other board members declare him/her as no longer fit to serve that role.

Being a board member of the Foundation is a volunteer position, and board members do not receive salaries or other forms of remuneration from the Foundation. Costs made for the Foundation can be reimbursed upon prior approval by the board.

The Ranger Campus board members are:
- Sil Kloppenburg, Chairman, since April 2016
- Dominique Noome, Treasurer, since April 2016
- Peter Stolwerk, Secretary, since March 2017

Board meetings and activities
The board meets several times a year. The board members responsible takes minutes and prepares reports of these meetings. These are presented to other board members for approval the next meeting.

Three board meetings were held in 2018; April, August and December.

Financial Governance
Decisions with regards to expenses are taken in line with the aim of the Foundation. Day-to-day management of the finances of the Foundation are the responsibility of the Treasurer. The treasurer prepares a financial report to present during each board meeting. As indicated in our statutes, no individual board member has the power to control the equity of the Foundation as if it were his/her own. Foundation accounts are audited yearly (see attached financial report).

Registration and Tax status
The official registration of the Foundation is ‘Stichting Ranger Campus’ with RSIN/fiscal number 856 268 781. Ranger Campus is officially registered as an ANBI (Public Benefit Organisation) by the Dutch tax authorities. An institution can be qualified as a Public Benefit Organisation solely when at least 90% of the institutions efforts are focused on the general good. It also provides a number of tax advantages to donors, and requires the foundation to comply with specific administrative and transparency requirements.

Human Resources
General
The Foundation does not have any employees, all activities are carried out by the board members and operational manager on a voluntary basis.

We are however happy to work with Wilco van den Akker, Educational Developer, on a consultancy basis. Wilco is responsible for developing and producing the e-learning modules.

Volunteers
We are immensely grateful to all the rangers who assisted in the making of our e-learning modules, and their parent organisations for letting us work with them.

Subject matter experts
We invite SME’s to help us develop specific modules in our e-learning curriculum, making sure it is as accurate, current and relevant as possible for the rangers. We are grateful for their support.
Partners & Memberships

Ranger Campus collaborates with a number of other organisations for reaching our goals. We operate according to a set of principles:

- **A common vision.** Organisations we work with recognise the importance and role of rangers and ranger training in conservation.
- **Results-based approach.** We evaluate our work and expect partner organisations to do the same. Success and failure are equally important to share.
- **Collaborate and assist where possible.** We build partnerships based on trust, openness and a genuine desire to contribute our expertise. We expect our partners to do the same.

**LEAD Founding Partners**

Our official partners on the LEAD Ranger Program are:

- The [International Anti-Poaching Foundation (IAPF)](https://www.iapf.org)
- The [Thin Green Line Foundation (TGLF)](https://www.thintheline.org)

Our partners on the ground include:

- [Wildlife Works](https://www.wildlifeworks.com) and [Rukinga Ranch](https://www.rukingaranch.org)

**Curriculum development partners**

- [African Snakebite Institute](https://www.african-snakebite.org)
- Humanrights Consultancy
- James Ashe Antivenom Trust
- Kenya Wildlife Service
- [Netherlands Forensic Institute](https://www.knaw.nl/nl/instituut/natuurwetenschappen/rechtswetenschappen)
- Special Medics
- [Stone Horse Expeditions](https://www.stonehorse.com)
- [Trace](https://www.straproject.com)
- [Traffic](https://trafficfoundation.com)
- [Ulanbaatar City Rangers](https://www.ulanbaatarcityrangers.com)
- [United Nations Human Rights Office of the High Commissioner](https://www.ohchr.org)
- [Wildlife Works](https://www.wildlifeworks.com)
- [World Wide Fund for Nature](https://www.wwf.org)

**Training partners**

- Big Life Foundation
- Tanzania
- Kenya
- Kijabe Forest Trust
- Rhino Fund Uganda
- [Sheldrick Wildlife Trust](https://www.sheldrick.org)
- Southern Rift Association of Landowners (SORALO)
- Tsavo Trust
- Uganda Wildlife Authority
- [Wildlife Works](https://www.wildlifeworks.com)

**Memberships**

Ranger Campus Foundation:

- Associate member of the [International Ranger Federation](https://www.interact.org)
- Associate member of the [European Ranger Federation](https://eurointernational/EU-ERF/)

Board members:

- Member of the IUCN World Commission on Protected Areas (WCPA)
- Member of the IUCN Commission on Ecosystem Management
- Member of the European Ranger Federation working group on Capacity Building
Financial Resources

We are extremely grateful to all organisations, companies and individuals who continue to support our work.

Grants completed in 2018

• WWF The Netherlands awarded us the INNO fund in 2016, for the development of Ranger Academy.
• The Triodos Foundation donated € 25k in 2016, to support module development for Emergency Field Care (now called Ranger Life Saver), as well as further development of Ranger Academy.
• Further development of the platform was supported by The Thin Green Line Foundation (€ 18,6k) as well as WWF UK (€ 21,6k).

New grants in 2018

• WWF UK donated € 12,500 and expertise for the production of the Human Rights e-learning module.
• WWF NL donated € 25,000 for making several e-learning modules, including Ranger Life Saver and Snakebites.
• The Netherlands Forensic Institute paid € 15,000 for the production of a Forensic Awareness e-learning module.
• In support of further developing e-learning modules, the Triodos Foundation donated € 10,000 to Ranger Campus.
• Avaaz is funding the LEAD Ranger program through the Thin Green Line Foundation.

Donations (Private)

• Boris Vos donated € 2,580 for acquiring a camera for Ranger Campus for filming the e-learning modules.
• A total of € 361 was donated for bleeding control kits and tourniquets by several individuals through our website.

Donations (Corporate)

• 100% Halal Productions donated € 500 to Ranger Campus after their field visit.
• QING group kindly made a donation of € 1,200 as a corporate donation.
• Bit internet technology has been supporting Ranger Campus from the start, by providing free webhosting and email services, as well as advice.
Financial Overview 2018

Our financial overview was compiled by Van Herpen Advies, located in Nuland, the Netherlands.

See Annex I for the full report.
Plans for 2019

Ranger Academy
The e-learning platform was beta tested in early 2018. This led to the conclusion that a significant amount of work still needed to be done to get a fully working and reliable version. This has led to a delay in operationalising the platform.

Human Rights
In collaboration with WWF, this module is one of the Ranger Academy Fundamentals and aims to translate all relevant legal frameworks into a complete and concise collection usable by rangers in the field.

Basic Forensic Awareness
In order to successfully investigate wildlife crime and allow for successful prosecution and dismantling of criminal networks, every ranger in the field needs to understand the value of forensic evidence, how it can be protected from the value of forensic evidence, how it can be protected from contamination and destruction and how it can be used to great effect in the court of law. The goal of this module, developed in collaboration with the Forensic Alliance Against Wildlife Crime, is to introduce the ranger to the basic principles of wildlife forensics.

Ranger Life Saver
This is the module emergency field care, with content adapted to new medical insights and developments. It explains the fundamentals of saving your own or another person's life in case of attacks by either animals or humans. This module is developed in collaboration with Special Medics.

Snakebites
Another cause of preventable deaths, snakebites can kill or severely injure rangers in the field. This module, to be developed together with snakebite experts from Kenya and South Africa, will explain what to do in case you get bitten.

LEAD Ranger
The LEAD Ranger program will set up a training base in Kenya in 2018, with the aim of training rangers in Kenya and in the surrounding countries. Several Skills Coach Courses are planned in the region. As before, the Skills Coach Courses are expected to return to their organisations and train their peers in the acquired skills.
The Ranger Soccer tournament on World Ranger Day, 31 July 2018, organised together with Wildlife Works
References


Annex I Annual Report
Stichting Ranger Campus
Attn. Members of the Board
Plataanlaan 19
6708 PT WAGENINGEN

Annual Accounts 2018
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<td>3</td>
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<tr>
<td>1.2 General</td>
<td>5</td>
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<td>2. Financial statements</td>
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<td>2.1 Balance sheet as of December 31, 2018</td>
<td>7</td>
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<tr>
<td>2.2 Statement of income and expenses 2018</td>
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<td>2.3 Cash flow statement 2018</td>
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<td>13</td>
</tr>
<tr>
<td>2.6 Notes to the statement of income and expenses</td>
<td>16</td>
</tr>
</tbody>
</table>
1. REPORT
Dear members of the board,

In accordance with your instructions we have compiled the annual accounts 2018 of Stichting Ranger Campus, including the balance sheet and profit and loss account.

1.1 Compilation Report

The financial statements of Stichting Ranger Campus at Wageningen have been compiled by us using the information provided by you.

The financial statements comprise the balance sheet as at December 31, 2018 and the profit and loss account for the year 2018 with the accompanying explanatory notes. These notes include a summary of the accounting policies which have been applied.

This compilation engagement has been performed by us in accordance with Dutch law.

The standard requires us to assist you in the preparation and presentation of the financial statements in accordance with the Guideline for annual reporting 640 'Not-for-profit organizations' of the Dutch Accounting Standards Board. To this end we have applied our professional expertise in accounting and financial reporting.

In a compilation engagement, you are responsible for ensuring that you provide us with all relevant information and that this information is correct. Therefore, we have conducted our work, in accordance with the applicable regulations, on the assumption that you have fulfilled your responsibility. To conclude our work, we have read the financial statements as a whole to consider whether the financial statements as presented correspond with our understanding of Stichting Ranger Campus. We have not performed any audit or review procedures which would enable us to express an opinion or a conclusion as to the fair presentation of the financial statements.
During this engagement we have complied with the relevant ethical requirements. You and other users of these financial statements may therefore assume that we have conducted the engagement in a professional, competent and objective manner and with due care and integrity and that we will treat all information provided to us as confidential.

Sincerely yours,
Van Herpen Advies

H.A.M. van Herpen
1.2 General

Establishment
The organization was founded on April 8, 2016 with the object of strengthening and supporting wildlife rangers and their managers in protected areas worldwide, in order to protect local biodiversity. The foundation has been registered at the Chamber of Commerce under file 65809602.

Composition of the board members at December 31, 2018
- Chairman : Sil Kloppenburg (since April 2016);
- Treasurer : Dominique Noome (since April 2016);
- Secretary : Peter Stolwerk, (since March 2017).

Registration and Tax status
The official registration of the Foundation is 'Stichting Ranger Campus' with RSIN/fiscal number 856 268 781. Ranger Campus is officially registered as an ANBI (Public Benefit Organisation) by the Dutch tax authorities.
2. FINANCIAL STATEMENTS
2.1 Balance sheet as of December 31, 2018
(After appropriation of results)

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2018</th>
<th>December 31, 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td>€</td>
<td>€</td>
</tr>
<tr>
<td>Fixed assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tangible fixed assets [1]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventory</td>
<td>1,591</td>
<td>2,018</td>
</tr>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables and accruals [2]</td>
<td></td>
<td>726</td>
</tr>
<tr>
<td>Taxes</td>
<td>-</td>
<td>726</td>
</tr>
<tr>
<td>Cash and cash equivalents [3]</td>
<td>36,734</td>
<td>6,559</td>
</tr>
</tbody>
</table>

Compilation report issued 4 februari 2020
2.1 Balance sheet as of December 31, 2018  
(After appropriation of results)

<table>
<thead>
<tr>
<th>EQUITY AND LIABILITIES</th>
<th>December 31, 2018</th>
<th>December 31, 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Equity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundation capital</td>
<td>11.197</td>
<td>8.330</td>
</tr>
<tr>
<td><strong>Current liabilities and accruals</strong></td>
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<td></td>
</tr>
<tr>
<td>Taxes</td>
<td>3.567</td>
<td>-</td>
</tr>
<tr>
<td>Accruals</td>
<td>23.561</td>
<td>973</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>27.128</td>
<td>973</td>
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<tr>
<td><strong>Total</strong></td>
<td>38.325</td>
<td>9.303</td>
</tr>
</tbody>
</table>

Compilation report issued 4 februari 2020
2.2 Statement of income and expenses 2018

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income from own fundraising</td>
<td>[6] 39,641</td>
<td>78,395</td>
</tr>
<tr>
<td>Project costs</td>
<td>[6] 35,310</td>
<td>70,100</td>
</tr>
<tr>
<td><strong>Total Income less projectcosts</strong></td>
<td>4,331</td>
<td>8,295</td>
</tr>
<tr>
<td>Depreciation of tangible fixed assets</td>
<td>[7] 427</td>
<td>193</td>
</tr>
<tr>
<td>Accomodation expenses</td>
<td>[8] -</td>
<td>2,000</td>
</tr>
<tr>
<td>General expenses</td>
<td>[9] 1,037</td>
<td>2,374</td>
</tr>
<tr>
<td><strong>Surplus</strong></td>
<td>2,867</td>
<td>3,728</td>
</tr>
<tr>
<td>To foundation capital</td>
<td>2,867</td>
<td>3,728</td>
</tr>
</tbody>
</table>

Compilation report issued 4 februari 2020
2.3 Cash flow statement 2018

The cash flow statement has been prepared using the indirect method.

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€</td>
<td>€</td>
</tr>
</tbody>
</table>

**Cash flow from operating activities**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating result</td>
<td>2.867</td>
<td>3.728</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation [7]</td>
<td>427</td>
<td>193</td>
</tr>
<tr>
<td>Movements of accounts receivable [2]</td>
<td>726</td>
<td>3.532</td>
</tr>
</tbody>
</table>

Cash flow from operating activities

|                                | 30.175     | -12.397    |

**Cash flow from investment activities**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Desinvestments in intangible fixed assets</td>
<td>-</td>
<td>5.703</td>
</tr>
<tr>
<td>Investments in tangible fixed assets [1]</td>
<td>-</td>
<td>-2.134</td>
</tr>
<tr>
<td>Desinvestments in tangible fixed assets [1]</td>
<td>-</td>
<td>291</td>
</tr>
<tr>
<td>Cash flow from investment activities</td>
<td></td>
<td>3.860</td>
</tr>
</tbody>
</table>

**Movement of cash and cash equivalents**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>30.175</td>
<td>-8.537</td>
</tr>
</tbody>
</table>

**Compilation cash**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents at January 1, 2018</td>
<td>6.559</td>
<td>15.096</td>
</tr>
<tr>
<td>Movements of cash and cash equivalents</td>
<td>30.175</td>
<td>-8.537</td>
</tr>
<tr>
<td>Cash and cash equivalents at December 31, 2018</td>
<td>36.734</td>
<td>6.559</td>
</tr>
</tbody>
</table>

Compilation Report issued 4 februari 2020
2.4 Notes to the statements

GENERAL

Statutory adress and Chamber of Commerce
Plataanlaan 19, 6708 PT, Wageningen and number Chamber of Commerce 65809602.

PRINCIPLES OF VALUATION OF ASSETS AND LIABILITIES

GENERAL
The financial statements have been prepared in accordance with the Guideline for annual reporting 640 'Not-for-profit organizations' of the Dutch Accounting Standards Board.

Valuation of assets and liabilities and determination of the result takes place under the historical cost convention. Unless presented otherwise at the relevant principle for the specific balance sheet item, assets and liabilities are presented at nominal value.

PRINCIPLES OF VALUATION OF ASSETS AND LIABILITIES

Tangible fixed assets
The amortized development expenses concern the costs with regard to the development of devices and instruments to assist rangers in their work. Straight line depreciation is applied.

Cash and cash equivalents
The cash is valued at face value. If cash equivalents are not freely disposable, then this has been taken into account in the valuation.

Receivables and accruals
Upon initial recognition the receivables on and loans to participations and other receivables are valued at fair value and then valued at amortised cost, which equals the face value, after deduction of any provisions. The fair value and amortised cost equal the face value. Any provisions for the risk of doubtful debts are deducted. These provisions are determined based on individual assessment of the receivables.

PRINCIPLES FOR THE DETERMINATION OF THE RESULT

General
The result is determined based upon the difference between the income, fundraising expenditure and the costs and other expenses taking into account the forementioned valuation principles.

PRINCIPLES FOR THE DETERMINATION OF THE RESULT

General expenses
General expenses are attributed to the period to which they refer.

Depreciation
The depreciation on (in)tangible fixed assets is calculated by using a fixed rate on the acquisition cost based on the expected life cycle.
2.4 Notes to the statements

During the reported period the foundation had no employees (2017: 0).
2.5 Notes to the balance sheet

ASSETS

FIXED ASSETS

Tangible fixed assets [1]

<table>
<thead>
<tr>
<th></th>
<th>Inventory 2018</th>
<th>Inventory 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase price</td>
<td>2.134</td>
<td>387</td>
</tr>
<tr>
<td>Cumulative depreciation</td>
<td>-116</td>
<td>-19</td>
</tr>
<tr>
<td>Carrying amount as of January 1, 2018</td>
<td>2.018</td>
<td>368</td>
</tr>
<tr>
<td>Investments</td>
<td>-</td>
<td>2.134</td>
</tr>
<tr>
<td>Disinvestments</td>
<td>-</td>
<td>-387</td>
</tr>
<tr>
<td>Depreciation disinvestments</td>
<td>-</td>
<td>96</td>
</tr>
<tr>
<td>Depreciation</td>
<td>-427</td>
<td>-193</td>
</tr>
<tr>
<td></td>
<td>-427</td>
<td>1.650</td>
</tr>
</tbody>
</table>

| Purchase price       | 2.134          | 2.134          |
| Cumulative depreciation | -543          | -116           |
| Carrying amount as of December 31, 2018 | 1.591          | 2.018          |
### 2.5 Notes to the balance sheet

**Current assets**

**Receivables and accruals [3] [2]**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2018</th>
<th>December 31, 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Taxes</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Turnover taxes</td>
<td></td>
<td>726</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents [3]</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Triodos Bank</td>
<td>36.734</td>
<td>6.559</td>
</tr>
</tbody>
</table>
2.5 Notes to the balance sheet

EQUITY AND LIABILITIES

FOUNDATION CAPITAL [4]

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Foundation capital</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carrying amount as of January 1, 2018</td>
<td>8,330</td>
<td>4,602</td>
</tr>
<tr>
<td>Appropriation of results</td>
<td>2,867</td>
<td>3,728</td>
</tr>
<tr>
<td>Carrying amount as of December 31, 2018</td>
<td>11,197</td>
<td>8,330</td>
</tr>
</tbody>
</table>

CURRENT LIABILITIES AND ACCRUALS [5]

**Taxes**

**Accruals**
- Received in advance WWF UK: 7,589 (2018), - (2017)
- Received in advance NFI: 15,000 (2018), - (2017)

### 2.6 Notes to the statement of income and expenses

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income from own fundraising</strong> [6]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individual &amp; corporate donations</td>
<td>4,641</td>
<td>5,602</td>
</tr>
<tr>
<td>Donor funding</td>
<td>35,000</td>
<td>72,793</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>39,641</td>
<td>78,395</td>
</tr>
</tbody>
</table>

| **Project costs**               |        |        |
| LEAD Ranger program             | -      | 21,758 |
| Ranger Academy E-learning platform and modules | 35,310 | 48,342 |
| **Total Project costs**         | 35,310 | 70,100 |

| **Depreciation on tangible fixed assets** [7] |        |        |
| Inventory                               | 427    | 193    |

| **Housing expenses** [8]               |        |        |
| Office rent                             | -      | 2,000  |

| **General expenses** [9]               |        |        |
| Audit 2016                              | -      | 1,300  |
| Accounting and administrative expenses  | 972    | 972    |
| Bank interest and bank charges          | 65     | 102    |
| **Total General expenses**              | 1,037  | 2,374  |

Chairman : Sil Kloppenburg
Was signed

Treasurer : Dominique Noome
Was signed

Secretary : Peter Stolwerk
Was signed