



ANNUAL REPORT 2017





RANGER CAMPUS FOUNDATION
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Cover photo: Kenyan Wildlife Works ranger Joseph providing instruction on bleeding control techniques to their peers. Photo courtesy of Johan Seijbel.

Ranger Campus is grateful for the continued support of:



Triodos  Foundation



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Foreword

Dear reader,

Another great year for Ranger Campus has passed. RC was founded in April 2016 with the vision that every ranger in the world deserves quality training no matter what. This annual report will show you an overview of our work in 2017 as well as the financial statements. Once again, a lot has happened in this year;

- The LEAD Ranger program started in Kenia; The LEAD Ranger program is a program of excellence, delivering industry best-practice training over a multi-year period to the future leaders of conservation. The program is a collaborative initiative of the International Anti Poaching Foundation (IAPF), the Thin Green Line Foundation, and Ranger Campus.
- More e-learning modules have been filmed for the Ranger Academy e-learning platform,

- Wilco van den Akker has been added to the Ranger Campus team as our Educational Developer and Head of Media.

The upcoming year will be again an exciting one. The LEAD Ranger program will continue and we are expecting to release the Ranger Academy e-learning platform. We are still very actively working on making our app and the content even better. We will keep adding modules to help rangers train worldwide.

I want to thank all our partners, volunteers and of course Boris Vos, Dominique Noome, Wilco van den Akker and Sil Kloppenburg from the Ranger Campus Team. Their enthusiasm and hard work has turned Ranger Campus into a professional training foundation that will make a difference in the way we protect our wildlife and environment.

Best regards,

Peter Stolwerk

Secretary of the Board
Ranger Campus Foundation



Elephants in Tsavo. Photo courtesy of Johan Seijbel.

Introduction

Wildlife Crime

In 2016 the United Nations Environmental Programme published a rapid response assessment in collaboration with Interpol, titled: The Rise of Environmental Crime— A Growing Threat To Natural Resources, Peace, Development And Security. The conclusions are unequivocal. In a few decades, environmental crime has become the world's fourth largest criminal sector, following arms, drugs and human trafficking. It increases at 2 -3 times the world economy and is estimated at between 91 and 258 billion USD worth of stolen natural resources. A large part of this is wildlife crime - illegal

killing and trafficking of animal and plant species, estimated at 7 to 23 billion USD a year¹.

This increase and professionalisation of wildlife crime has serious consequences for protected areas, their wildlife and communities surrounding them. Organised crime syndicates are responsible for large scale exports of wildlife products, often using local people as expendable assets. A well-known example is elephant poaching for ivory. An elephant is killed every 15 minutes, about 100 a day. At the current pace almost 8% of the population is poached yearly². The tusks are transported to Asia, where there is a huge demand for ivory carvings and trinkets.



Two Wildlife Works rangers encounter a herd of zebra while on patrol. Photo courtesy of C. Baardman



A 'wounded' ranger being carried back to the vehicle for evacuation. This shot was taken during the filming of the Ranger Campus Emergency Field Care module, that trains rangers how to deal with gunshot wounds and other serious injuries. Photo courtesy of C. Baardman.

The World Wildlife Fund recently did a survey among rangers in 23 countries in Africa and Asia^{4,5}. The survey revealed that 63% (Asia) and 82% (Africa) of the rangers have faced a life-threatening situation during their work. In the last 10 years, over 1.000 rangers have lost their lives during their work, of whom 75% by poachers.

The situation around the different rhino species is even more serious. Only 5.000 to 5.500 black rhino individuals remain in Africa³. The value of their horn has increased to around 120.000 USD / kg, more than gold, diamonds or cocaine. Poachers are using increasingly more sophisticated and violent means to collect the horns.

In addition to organised crime, protected areas also suffer from large scale illegal logging, hunting for bushmeat and charcoal burning, often by local people. As this happens on a large scale, entire ecosystems

are emptied of their resources, ultimately affecting the people that surround these areas and whose livelihoods are dependent on them.

Rangers

One of the most direct law enforcement methods used against wildlife crime is a (park) ranger. The ranger is the first line of defence and fulfils the role of police officer, soldier, community liaison officer and biologist in his daily work. Rangers patrol a large part of the world's more than 200.000 protected areas. They risk their lives, and

sometimes that of their families, daily, to protect wild animals, plants and their habitat from wildlife crime.

Ranger Training

Unfortunately rangers face multiple challenges; they are often underpaid, undervalued and don't have suitable (if at all) equipment. In addition, 42% (Africa) and 48% (Asia) of the rangers indicate they are not adequately trained for their job. This lack of training can, and often does, mean the difference between life and death, and between arresting a poacher or letting him go.

There are several reasons why not all rangers receive adequate training. One of them is that the required expertise for high-quality or specialised training, such as forensic awareness or first aid, is often not available at the local level.

This means the organisations are dependent on external, and often foreign, partners to deliver the training. The available budget and time on both sides restricts the duration of the training, making the moment of contact between the rangers and the instructor very short. In attempting to transfer a lot of knowledge in a very short time, the efficiency of the training is reduced, and rangers don't have a sense of ownership or have a way to follow up. The added disadvantage of not knowing each other's environment, language and/or culture compounds this problem even further.

Furthermore, the lack of an internationally recognised standard of quality and skill profile has given rise to a situation where everybody can deliver ranger training. This

endangers the quality and legality of law-enforcement actions and training.

Rangers that have not received professional training will be less effective in stopping wildlife crime. They will act with less confidence, be less motivated and therefore be more prone to corruption. It may also lead to human rights abuses or in general a bad relationship with local communities.

Knowing the correct and most safe way to locate poachers, arrest them, collect evidence and hand them over to the authorities is a crucial first step towards halting wildlife crime.

About Foundation Ranger Campus

The Ranger Campus Foundation was founded in April 2016, in the Netherlands. We aim to protect wildlife by strengthening law enforcement in protected areas. We do this by developing a professional curriculum and by encouraging global expert knowledge sharing into our Ranger Academy - an e-learning platform specially developed for rangers. With our work we want to improve ranger training and build ranger capacity around the world.

Vision

Park rangers around the world are adequately trained to do their job safely and effectively, ensuring wildlife protection and good relations with the communities around their protected area.

Ranger training is given according to an officially recognised global quality standard and leads to official certification upon completion. Life-long learning, on-the-job training and evaluation of training effectiveness are seen as a prerequisite for good quality ranger training. The knowledge

to implement ranger training is available locally and permanently.

Objectives

The main objectives of Ranger Campus are to;

- Develop a certified curriculum for rangers and their leaders;
- Establish a globally recognised ranger training standard;
- Enable access to professional training for rangers worldwide;
- Develop local knowledge and capacity - set up a train-the-trainer program;
- Develop a method for evaluating ranger competency levels and evaluate training effectiveness.

Priorities 2016-2020

Based on our objectives, we have set the following three priority areas of work until 2020:

1. Ranger Academy e-learning platform
2. LEAD Ranger (train the trainer & leader)
3. Curriculum & Standard Development

Mission

The Ranger Campus Foundation aims to protect wildlife by strengthening law enforcement in protected areas.



Young elephants at DSWT in Tsavo. Photo courtesy D. Noome

RC in 2017

Ranger Academy E-learning platform

- In January, Nicolas and Terence from Brendan & MacKenzie visited Kenya and discussed app requirements with the Wildlife Works rangers.
- Funding received from The Thin Green Line Foundation and WWF UK was used to develop the first working version of the Ranger Academy e-learning platform.
- The first ever test of the platform in Kenya was done by Wildlife Works rangers in August.
- The official beta test of the platform was started in November with rangers from 10 locations wanting to take part. Eventually, the beta test took until March 2018 and only rangers from Kenya and South Africa took part.

Curriculum and Standard development

In the first few months of 2017, Ranger Campus travelled to Kenya to film the first Ranger Academy module on Emergency Field Care, supported by Arjen from Special Medics.

A beginning was made with the module on Forensic Awareness, after a meeting with the Forensic Alliance Against Wildlife Crime, in November in the Hague.

Fundraising efforts continued in 2017, to enable further module development with the aid of Wilco van den Akker of Frostnip Films.



Wildlife Works rangers on patrol with Wilco. Photo courtesy of Cees Baardman

LEAD Ranger

LEAD Ranger is a self-funded, long term ranger training and leadership program set up by three organisations; the

[International Anti-Poaching Foundation](#) (IAPF), the [Thin Green Line Foundation](#) (TGLF) and [Ranger Campus](#). As a relatively new initiative, the focus lies on Eastern Africa, but there is the scope to develop further in the future.

The LEAD Ranger program focuses on building ranger instructional and leadership capacity on the ground, through a tiered training program that matches the requirements of the organisations we work with. Graduates at all levels are provided with long term support in the form of (updated) training materials and mentoring after the training. With the program we aim to increase the number of local anti-poaching leaders and instructors, thereby providing more rangers with access to continuous, high quality training from their own leaders. As the LEAD Ranger program is self-funded, it allows us to focus on quality, not quantity. No attendance courses are given, all LEAD Ranger graduates are assessed according to qualification profiles for passing the course.

Skills Coach Course

As part of the LEAD Ranger program, Between 21 August and 6 September 2017, the first Skills Coach Course was delivered to a group of rangers from Big Life Foundation, Wildlife Works and the Kenya Wildlife Service, in South-Eastern Kenya. The training focused on providing rangers with the necessary skills in the subjects Bleeding



Control and Arrest & Search.

Of the 17 initial trainees, six completed the first week successfully and left Kivuli Camp with a Basic Course certificate.

At the end of the Skills Coach course, of the remaining 11 trainees, 8 achieved the full Skills Coach Bleeding Control and Arrest & Search Certificates and two received the same certificate conditionally. One trainee did not reach the required level, and was awarded the Basic Course certificate in Bleeding Control and Arrest & Search. This individual will get time to gain experience, improve his skills and get another chance in a subsequent course.



(Social) media coverage and attended events

Social media

Ranger Campus can be found through several social media channels:

- [Facebook](#), increasing from no likes at the start of the year to 638 by the 31st of December, and reaching up to 34 thousand people in one day, with the best post reaching as many as 121 thousand people.
- [Instagram](#) has a group of 259 followers, that increases almost every day. The audience exists mainly of people from the Netherlands, Kenya and India.
- [Twitter](#) has a faithful group of followers, with between 641 and 5,474 tweet impressions per month

Overall, there were also more mentions of Ranger Campus by other organisations, and shares of posts to other groups.

Boris on the radio

On the 3rd of August, Boris was invited to discuss the work of rangers in Kenya and what we do to support them on NPO Radio 1, a Dutch national radio station. Watch the broadcast [here](#).

Vital2Perform Seminar

Simon Peijnenborgh, one of the founders of [Vital2Perform](#), visited us in Kenya during the Skills Coach Course in August. He thereupon invited Boris to present our work at their symposium about 'Sustainable Performance' in October.

New website

The entire Ranger Campus website was replaced by the [current one](#).

European Ranger Congress

Board members Sil, Dominique and Operational Director Boris visited the European Ranger Congress in May in Litomerice, in the Czech Republic. It was very good to meet European rangers and learn what their challenges are. It also put us in contact with the newly founded European Ranger Federation, of which we are now an associate member.



Boris explaining the work of a ranger and what we do to support them at the seminar organised by Vital2Perform.

Photo courtesy of Johan Seijbel

Governance

Board members

Foundation Ranger Campus always has a minimum of three board members. New board members are appointed by the board and are selected based on their expertise and added value to the Foundation. They are appointed for life, unless they choose to leave or the other board members declare him/her as no longer fit to serve that role.

Being a board member of the Foundation is a volunteer position, and board members do not receive salaries or other forms of remuneration from the Foundation. Costs made for the Foundation can be reimbursed upon prior approval by the board.

In March 2017, board member Boris Vos left the board to become Operational Director (voluntary position). In his stead, Peter Stolwerk was appointed board member of the foundation.

The Ranger Campus board members are:

- Sil Kloppenburg, Chairman, since April 2016
- Dominique Noome, Treasurer, since April 2016
- Peter Stolwerk, Secretary, since March 2017

Board meetings and activities

The board meets several times a year. The board members responsible takes minutes and prepares reports of these meetings. These are presented to other board members for approval the next meeting.

Four board meetings were held in 2017; in March, July, October and December.

Financial Governance

Decisions with regards to expenses are taken in line with the aim of the Foundation. Day-to-day management of the finances of the Foundation are the responsibility of the Treasurer. The treasurer prepares a financial report to present during each board meeting. As indicated in our statutes, no individual board member has the power to control the equity of the Foundation as if it were his/her own. Foundation accounts are audited yearly (see attached financial report).

Registration and Tax status

The official registration of the Foundation is 'Stichting Ranger Campus' with RSIN/ fiscal number 856 268 781. Ranger



Campus is officially registered as an ANBI (Public Benefit Organisation) by the Dutch tax authorities. An institution can be qualified as a Public Benefit Organisation solely when at least 90% of the institutions efforts are focused on the general good. It also provides a number of tax advantages to donors, and requires the foundation to comply with specific administrative and transparency requirements.



The photographer being photographed; Johan Seijbel drinking tea and chatting with Ijema at Wildlife Works

Human Resources

General

The Foundation does not have any employees, all activities are carried out by the board members and operational manager on a voluntary basis.

Part-time volunteers

Criminologist Sylvia van Swieten joined Ranger Campus in 2017, to work on a project called 'Greening the book of crime', aiming to develop and test a 'conservation' version of the crime script methodology.

Photographers Cees Baardman and Johan Seijbel joined us on two separate occasions to document our work. They both provided us with excellent pictures, which can be admired throughout this annual report.

Last but certainly not least, we have worked with many Wildlife Works and KWS rangers who assisted with the making of the Emergency Field Care module. They have had to fake being stabbed, shot, unconscious, having difficulty breathing,

carry their colleagues around and many other variations on the theme. They are too many rangers to name them all but a special mention is for those people who have consistently 'suffered' from our presence and assisted hugely in teaching other rangers: Arare (aka the Usual Suspect), Joseph M. and Gideon K.

Subject matter experts

We invite SME's to help us develop specific modules in our e-learning curriculum, making sure it is as accurate, current and relevant as possible for the rangers.

The Ranger Campus Foundation is grateful for the voluntary contributions of several subject matter experts in 2017:

Wilco van den Akker and Arjen Sterk traveled to Kenya in the first few months of 2017, to make the first Ranger Academy module on Bleeding Control. Without the input of their valuable time, insights and expert advice, this could not have been done.

Partners & Memberships

Ranger Campus collaborates with a number of other organisations for reaching our goals.

We operate according to a set of principles:

- **A common vision.** Organisations we work with recognise the importance and role of rangers and ranger training in conservation.
- **Results-based approach.** We evaluate our work and expect partner organisations to do the same. Success and failure are equally important to share.
- **Collaborate and assist where possible.** We build partnerships based on trust, openness and a genuine desire to contribute our expertise. We expect our partners to do the same.

Partners

Our official partners on the LEAD Ranger Program are:

- The International Anti-Poaching Foundation (IAPF)
- The Thin Green Line Foundation (TGL)



Our partners on the ground include

- Wildlife Works
- Sensing Clues Foundation

Relevant memberships

Ranger Campus Foundation:

- Associate member of the International Ranger Federation and European Ranger Federation since 2017



**INTERNATIONAL
RANGER
FEDERATION**



Board members:

- Member of the IUCN World Commission on Protected Areas (WCPA)
- Member of the IUCN Commission on Ecosystem Management



Financial Resources

Funding for Ranger Campus Foundation increased when compared to 2016. We are extremely grateful to all organisations, companies and individuals who continue to support our work.

Grants completed in 2017

- WWF The Netherlands awarded us the INNO fund in 2016, for the development of Ranger Academy.
- The Triodos Foundation donated € 25k in 2016, to support module development for Emergency Field Care, as well as further development of Ranger Academy.
- Further development of the platform was supported by The Thin Green Line Foundation (€ 18,6k) as well as WWF UK (€ 21,6k).
- All costs involved with the Skills Coach Course in Kenya in August and September 2017 were provided by the Thin Green Line Foundation, amounting to € 15k, mainly in travel and medical equipment costs.

Donations (Private)

- A very special donation was received from Lola (7 yrs), who organised a full charity event for her school and donated € 340 to Ranger Campus.
- A total of € 350 was donated for bleeding control kits and tourniquets by several individuals through our website.

Donations (Corporate)

- Vital2Perform donated the proceedings of their symposium about 'Sustainable Performance', amounting to € 1.000.
- Our subject matter expert and working partner Special Medics donated € 530.
- Iboma Lopik B.V. kindly donated € 150 to Ranger Campus.
- EPZ also donated the sum of € 75.

In-kind contributions

- Operational Director Boris Vos donated € 2.000 worth of expenses made for the foundation consisting of the rent paid for the Ranger Campus office between April and July.



Dominique talking to the Wildlife Works Skills Coaches. Photo courtesy of W. Van den Akker
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Financial Overview 2017

Our financial overview was compiled by Van Herpen Advies, located in Nuland, the Netherlands.

See Annex I for the full report.

Plans for 2018

Four e-learning modules

Now that Wilco has started working on the e-learning modules full time, four modules are set to be completed in 2018:

Human Rights

In collaboration with WWF, this module is one of the Ranger Academy Fundamentals and aims to translate all relevant legal frameworks into a complete and concise collection useable by rangers in the field.

Basic Forensic Awareness

In order to successfully investigate wildlife crime and allow for successful prosecution and dismantling of criminal networks, every ranger in the field needs to understand the value of forensic evidence, how it can be protected from the value of forensic evidence, how it can be protected from contamination and destruction and how it

can be used to great effect in the court of law. The goal of this module, developed in collaboration with the Forensic Alliance Against Wildlife Crime, is to introduce the ranger to the basic principles of wildlife forensics.

Ranger Life Saver

This is the module emergency field care, with content adapted to new medical insights and developments. It explains the fundamentals of saving your own or another person's life in case of attacks by either animals or humans. This module is developed in collaboration with Special Medics.

Snakebites

Another cause of preventable deaths, snakebites can kill or severely injure rangers in the field. This module, to be developed together with a world-renowned snakebite expert from South Africa, will explain what to do in case you get bitten.



Stani taking a Wildlife Works ranger through our mountaineering course. Photo courtesy of W. Van den Akker



Graduates and trainers of the 2017 LEAD Ranger Skills Coach Course. Photo courtesy of Johan Seijbel

Ranger Academy

The e-learning platform was beta tested in early 2018. This led to the conclusion that a significant amount of work still needed to be done to get a fully working and reliable version. This has led to a delay in operationalising the platform. The current planning is to release the platform at the end of 2018, together with some of the first modules.

LEAD Ranger

The LEAD Ranger program will set up a training base in Kenya in 2018, with the aim of training rangers in Kenya and in the surrounding countries.

Several Skills Coach Courses are planned in the region. As before, the Skills Coach Courses are expected to return to their organisations and train their peers in the acquired skills.

Abbreviations

IAPF	International Anti Poaching Foundation
IUCN	International Union for the Conservation of Nature
SME	Subject Matter Expert
TGL	Thin Green Line Foundation
WNF	Wereld Natuur Fonds (WWF Netherlands)
WWF	World Wide Fund for Nature

References

1. Nellemann, C. (Editor in Chief); Henriksen, R., Kreilhuber, A., Stewart, D., Kotsovou, M., Raxter, P., Mrema, E., and Barrat, S. (Eds). 2016. The Rise of Environmental Crime – A Growing Threat To Natural Resources Peace, Development And Security. A UNEP-INTERPOL Rapid Response Assessment. United Nations Environment Programme and RHIPTO Rapid Response–Norwegian Center for Global Analyses, www.rhipto.org
2. African Wildlife Foundation. 2016 Elephant. <http://www.awf.org/wildlife-conservation/elephant>
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4. WWF. 2016 Ranger Perceptions Africa. <http://www.worldwildlife.org/publications/ranger-perceptions-africa>
5. WWF. 2016 Ranger Perceptions Asia. [http://assets.worldwildlife.org/publications/861/files/original/Ranger_Perception_Survey_\(Asia\).pdf?1456408489&_ga=1.104748800.1674655003.1467841562](http://assets.worldwildlife.org/publications/861/files/original/Ranger_Perception_Survey_(Asia).pdf?1456408489&_ga=1.104748800.1674655003.1467841562)

Annex I Annual Report

**Stichting Ranger Campus
Attn. Members of the Board
Plataanlaan 19
6708 PT WAGENINGEN**

Annual Accounts 2017



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Annual Accounts 2017

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1. REPORT

Stichting Ranger Campus
Attn. Members of the Board
Plataanlaan 19
6708 PT WAGENINGEN

Reference: 900180200/EvH
Betreft: Annual accounts 2017

Nuland, August 9, 2018

Dear members of the board,

In accordance with your instructions we have compiled the annual accounts 2017 of Stichting Ranger Campus, including the balance sheet and profit and loss account.

1.1 Compilation Report

The financial statements of Stichting Ranger Campus at Wageningen have been compiled by us using the information provided by you.

The financial statements comprise the balance sheet as at December 31, 2017 and the profit and loss account for the year 2017 with the accompanying explanatory notes. These notes include a summary of the accounting policies which have been applied.

This compilation engagement has been performed by us in accordance with Dutch law.

The standard requires us to assist you in the preparation and presentation of the financial statements in accordance with the Guideline for annual reporting 640 'Not-for-profit organizations' of the Dutch Accounting Standards Board. To this end we have applied our professional expertise in accounting and financial reporting.

In a compilation engagement, you are responsible for ensuring that you provide us with all relevant information and that this information is correct. Therefore, we have conducted our work, in accordance with the applicable regulations, on the assumption that you have fulfilled your responsibility. To conclude our work, we have read the financial statements as a whole to consider whether the financial statements as presented correspond with our understanding of Stichting Ranger Campus. We have not performed any audit or review procedures which would enable us to express an opinion or a conclusion as to the fair presentation of the financial statements.

During this engagement we have complied with the relevant ethical requirements. You and other users of these financial statements may therefore assume that we have conducted the engagement in a professional, competent and objective manner and with due care and integrity and that we will treat all information provided to us as confidential.

Sincerely yours,
Van Herpen Advies

Was signed

H.A.M. van Herpen

1.2 General

Establishment

The organization was founded on April 8, 2016 with the object of strengthening and supporting wildlife rangers and their managers in protected areas worldwide, in order to protect local biodiversity.

The foundation has been registered at the Chamber of Commerce under file 65809602.

Composition of the board members at December 31, 2017

- Chairman : Sil Kloppenburg (since April 2016);
- Treasurer : Dominique Noome (since April 2016);
- Secretary : Peter Stolwerk, (since March 2017).

Registration and Tax status

The official registration of the Foundation is 'Stichting Ranger Campus' with RSIN/fiscal number 856 268 781. Ranger Campus is officially registered as an ANBI (Public Benefit Organisation) by the Dutch tax authorities.

2. FINANCIAL STATEMENTS



2.1 Balance sheet as of December 31, 2017

(After appropriation of results)

		December 31, 2017		December 31, 2016	
		€	€	€	€
ASSETS					
Fixed assets					
Intangible fixed assets	[1]				
Development expenses		-		5.703	
			-		5.703
Tangible fixed assets	[2]				
Inventory		2.018		368	
			2.018		368
Current assets					
Receivables and accruals	[3]				
Taxes		726		1.537	
Accrued income		-		2.721	
			726		4.258
Cash and cash equivalents	[4]		6.559		15.096
			9.303		25.425

Compilationreport issued August 9, 2018



2.1 Balance sheet as of December 31, 2017

(After appropriation of results)

		December 31, 2017		December 31, 2016	
		€	€	€	€
EQUITY AND LIABILITIES					
Equity	[5]				
Foundation capital		<u>8.330</u>		<u>4.602</u>	
			8.330		4.602
Current liabilities and accruals	[6]				
Accuals		<u>973</u>		<u>20.823</u>	
			973		20.823
		<u>9.303</u>		<u>25.425</u>	

Compilationreport issued August 9, 2018



2.2 Statement of income and expenses 2017

		2017		2016	
		€	€	€	€
Income from own fundraising	[7]		78.395		20.411
Projectcosts			70.100		12.127
Total Income less projectcosts			<u>8.295</u>		<u>8.284</u>
Depreciation of intangible fixed assets	[8]	-		187	
Depreciation of tangible fixed assets	[9]	193		19	
Accomodation expenses	[10]	2.000		-	
General expenses	[11]	<u>2.374</u>		<u>3.476</u>	
			4.567		3.682
Surplus			<u><u>3.728</u></u>		<u><u>4.602</u></u>
To foundation capital			<u><u>3.728</u></u>		<u><u>4.602</u></u>

Compilationreport issued August 9, 2018

2.3 Cash flow statement 2017

The cash flow statement has been prepared using the indirect method.

		2017		2016	
		€	€	€	€
Cash flow from operating activities					
Operating result			3.728		4.602
Adjustments for:					
Depreciation	[8]	193		206	
			193		206
Movements of accounts receivable	[3]	3.532		-4.258	
Movements of short-term liabilities	[6]	-19.850		20.823	
			-16.318		16.565
Cash flow from operating activities			-12.397		21.373
Cash flow from investment activities					
Investments in intangible fixed assets	[1]	-		-5.890	
Desinvestments in intangible fixed assets		5.703		-	
Investments in tangible fixed assets	[2]	-2.134		-	
Desinvestments in tangible fixed assets		291		-	
Cash flow from investment activities			3.860		-5.890
Movement of cash and cash equivalents			-8.537		15.483
Compilation cash					
Cash and cash equivalents at January 1, 2017			15.096		-387
Movements of cash and cash equivalents			-8.537		15.483
Cash and cash equivalents at December 31, 2017			6.559		15.096

Compilation Report issued August 9, 2018

2.4 Notes to the statements

General

The financial statements have been prepared in accordance with the Guideline for annual reporting 640 'Not-for-profit organizations' of the Dutch Accounting Standards Board.

PRINCIPLES OF VALUATION OF ASSETS AND LIABILITIES

General

Valuation of assets and liabilities and determination of the result takes place under the historical cost convention. Unless presented otherwise at the relevant principle for the specific balance sheet item, assets and liabilities are presented at nominal value.

Intangible fixed assets

The amortized development expenses concern the costs with regard to the development of devices and instruments to assist rangers in their work. Straight line depreciation is applied.

Depreciation:

- Development of devices and instruments	20 %
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Tangible fixed assets

For the office equipment straight line depreciation is applied.

Depreciation

- Inventory	20 %
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Receivables and accruals

Upon initial recognition the receivables on and loans to participations and other receivables are valued at fair value and then valued at amortised cost, which equals the face value, after deduction of any provisions. The fair value and amortised cost equal the face value. Any provisions for the risk of doubtful debts are deducted. These provisions are determined based on individual assessment of the receivables.

Cash and cash equivalents

The cash is valued at face value. If cash equivalents are not freely disposable, then this has been taken into account in the valuation.

Current liabilities and accruals

Financial income and expenses comprise interest income and expenses for loans (issued and received) during the current reporting period, if applicable.

PRINCIPLES FOR THE DETERMINATION OF THE RESULT

General

The result is determined based upon the difference between the income, fundraising expenditure and the costs and other expenses taking into account the forementioned valuation principles.

General expenses

General expenses are attributed to the period to which they refer.



2.4 Notes to the statements

Depreciation

The depreciation on (in)tangible fixed assets is calculated by using a fixed rate on the acquisition cost based on the expected life cycle.

Employees

During the reported periode the foundation had no employees (2016: 0).

2.5 Notes to the balance sheet

ASSETS

FIXED ASSETS

Intangible fixed assets [1]

	Development expenses 2017 €	Development expenses 2016 €
Purchase price	5.890	-
Cumulative depreciation	-187	-
Carrying amount as of January 1, 2017	<u>5.703</u>	<u>-</u>
Investments	-	5.890
Disinvestments (projectcosts)	-5.890	-
Depreciation disinvestments	187	-
Depreciation	-	-187
	<u>-5.703</u>	<u>5.703</u>
Purchase price	-	5.890
Cumulative depreciation	-	-187
Carrying amount as of December 31, 2017	<u>-</u>	<u>5.703</u>

Tangible fixed assets [2]

	Inventory 2017 €	Inventory 2016 €
Purchase price	387	387
Cumulative depreciation	-19	-
Carrying amount as of January 1, 2017	<u>368</u>	<u>387</u>
Investments	2.134	-
Disinvestments	-387	-
Depreciation disinvestments	96	-
Depreciation	-193	-19
	<u>1.650</u>	<u>-19</u>
Purchase price	2.134	387
Cumulative depreciation	-116	-19
Carrying amount as of December 31, 2017	<u>2.018</u>	<u>368</u>



2.5 Notes to the balance sheet

Current assets

Receivables and accruals [3]

	December 31, 2017 €	December 31, 2016 €
Taxes		
Turnover taxes	726	1.537
Accrued income		
Travel expenses	-	2.721
Cash and cash equivalents [4]		
Triodos Bank	6.559	15.096



2.5 Notes to the balance sheet

EQUITY AND LIABILITIES

FOUNDATION CAPITAL [5]

	2017	2016
	€	€
Foundation capital		
Carrying amount af of January 1, 2017	4.602	-
Appropriation of results	3.728	4.602
Carrying amount af of December 31, 2017	<u>8.330</u>	<u>4.602</u>

CURRENT LIABILITIES AND ACCRUALS [6]

Accruals

Accruals	<u>973</u>	<u>20.823</u>
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2.6 Notes to the statement of income and expenses

	2017 €	2016 €
Income from own fundraising [7]		
Individual & corporate donations	5.602	2.911
Donor funding	72.793	17.500
	<u>78.395</u>	<u>20.411</u>
Projectcosts		
LEAD Ranger program	21.758	12.127
Ranger Academy E-learning platform	48.342	-
	<u>70.100</u>	<u>12.127</u>
Depreciation on intangible fixed assets [8]		
Development expenses	-	187
Depreciation on tangible fixed assets [9]		
Inventory	193	19
Housing expenses [10]		
Office rent	2.000	-
General expenses [11]		
Audit 2016	1.300	-
Accounting and administrative expenses	972	972
Advisory and formation expenses	-	478
Office equipment	-	382
Computer expenses	-	496
Contributions and subscriptions	-	85
Meeting expenses	-	158
Study/congress	-	780
Bank interest and bank charges	102	125
	<u>2.374</u>	<u>3.476</u>

Chairman : Sil Kloppenburg
Was signed

Treasurer : Dominique Noome
Was signed

Secretary : Peter Stolwerk
Was signed